

We are hereby delighted to share the **ISC20C 2024-26 Triennial Action Plan** (ISC20TAP26), a program of work that sets out our priority activities for the next 3 years. We are grateful for the work undertaken by our membership and the Bureau who collectively provided input to developing this roadmap and seek your active engagement to reach our collective ambitions.

Our commitment as copresident's for 2023-26 is to further the engagement of members and EPs through enhanced transparency and communication across all our activities and to strengthen the liaison between the Committee and other ICOMOS subcommittees and working groups.

All our activities aim to support our mission which is to develop the understanding and conservation of the full richness and diversity of 20<sup>th</sup> Century heritage internationally. Additionally, we have administrative / organizational activities we must fulfill. Our work also needs to align and support broader ICOMOS and ADCOM triennial plans and observe all working protocols and legal requirements of ICOMOS.

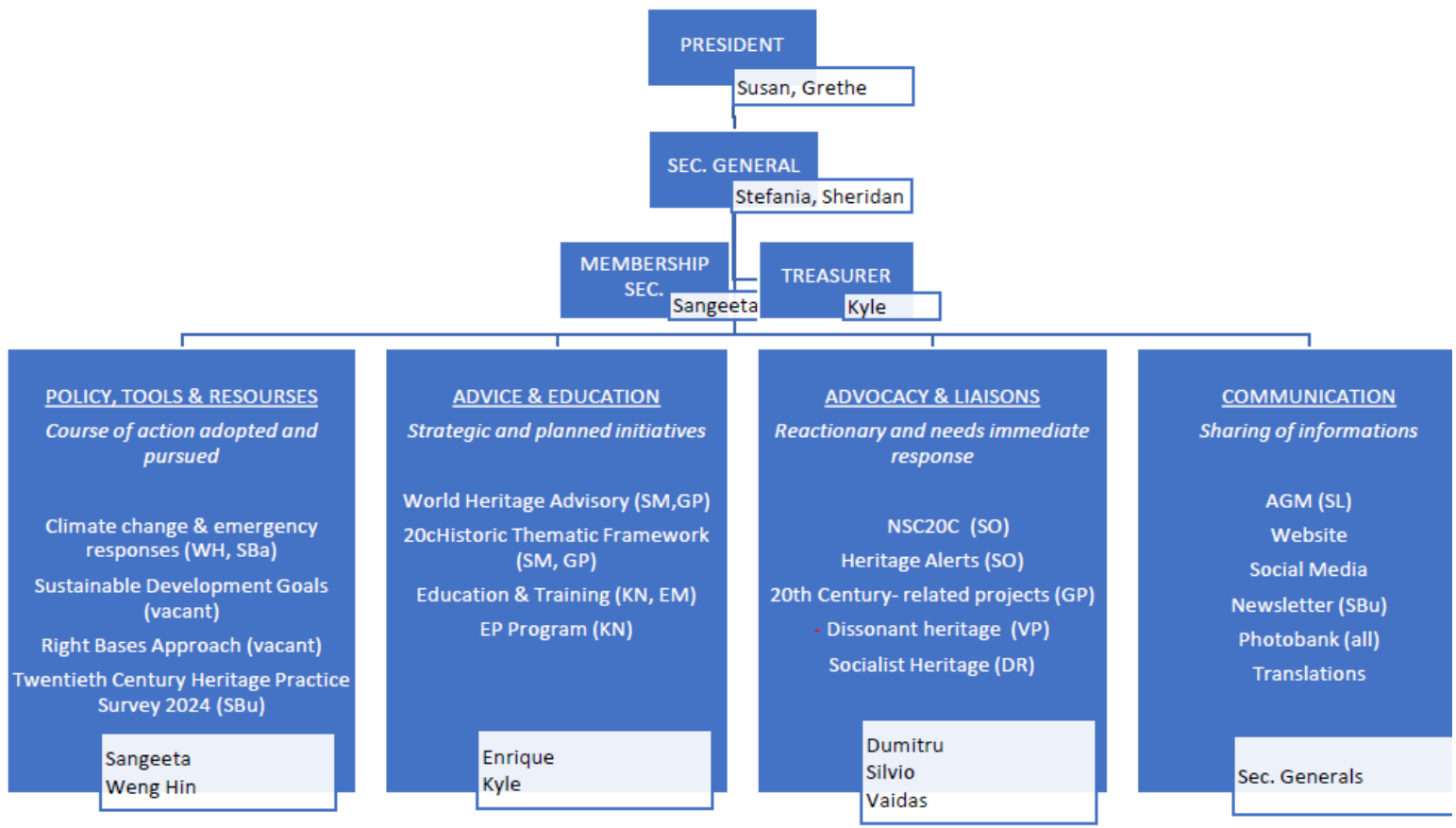
Our 2024-26 Triennial Action Plan action continues active initiatives from 2021-23 as well as including new initiatives, in response to our memberships' interests.

The Bureau is now organized under four work areas of work: Policy, Tools & Resources, Advice & Education, Advocacy & Liaisons, and Communication each led by a pair of Bureau member coordinators (see the Bureau organization diagram). The coordinators are responsible for overseeing the initiatives and reporting back to the Bureau and to the membership at the AGM.

The Triennial Plan (ISC20TAP26) presented here identifies the three years goals for each initiative, our initial goals for the next year and outlines opportunities for members and EPs to engage and contribute.

We encourage all our members to examine the Triennial Action Plan, identify how you can engage in activities that interest you, contact the relevant initiative lead and watch out for specific calls for involvement. We would also like to know of projects you are involved with that relate to any of the TAP26 initiatives – please contact the leads.

Grethe Pontoppidan and Susan Macdonald / April 2<sup>nd</sup> 2024



**Who is who:**

SM Susan Macdonald. GP Grethe Pontoppidan. SL Stefania Landi. SBu Sheridan Burke. SBa Sangeeta Bagga. KN Kyle Normandin. WH Weng Hin Ho (Vice President). EM Enrique Madia (Vice President). SO Silvio Oksman (Vice President). DR Dumitru Rusu (Vice President). Vaidas Petrulias (Vice President, coopted).



International Scientific Committee on 20<sup>th</sup> Century Heritage  
**Triennial Action Plan**  
**2024-2026**

**Initiative Name:** *Sustainability, climate change & emergency response*

### **Initiative Summary**

Climate change was a priority project for the ICOMOS 2020-23 triennial plan and emergency response is the focus of the 2023-6 triennial plan. Building on the ISC20C 2023 seminar in Sydney (<https://vimeo.com/event/3634925/0d4932a6f3>) this initiative aims to identify issues and responses/actions specifically relating to 20th Century heritage that continue the work of the last triennial on climate change and also incorporate related topic of emergency response. The first area will review the ICOMOS glossary for climate change and incorporate any additional terms needed to address 20th Century heritage. Using case studies, the second area of work will start collecting and categorizing 20th Century building typologies, in order to examine where there may be benefit to examining questions of life cycle assessment, mitigation or adaptation using such categories.

### **Three-year goals for initiative:**

1. Establish and present a list of case studies based on adopted criteria, commence analysis of a few (depending on resources available) alongside a glossary to enhance climate literacy across membership
2. Facilitating 6 working group meetings/year. The meetings will be open to all ISC20C members
3. Determine a priority list of potential research or actions that can be advanced by the committee in the future

### **2024 Goals for Initiative:**

1. Establish a working team of bureau members, expert members, and EPs
2. Survey membership to establish the level of knowledge, existing initiatives by members, and identify potential case studies
3. Develop a thematic glossary of terms (using the current CCAWG glossary as a base) concerning climate change of relevance to 20<sup>th</sup> Century heritage to enhance common understanding and climate change literacy across our membership
4. Develop a short overview of 20<sup>th</sup> Century Building typologies, according to energy use and embodied carbon, an explanation of the methodology used and background literature on the various typologies
5. Begin to compile a list of cases studies from projects that demonstrate a range of responses to climate change mitigation and adaptation for 20<sup>th</sup> Century places
6. Develop a suitable template for facilitating the above-mentioned analytical studies

### **Opportunities for Member engagement with the Initiative:**

1. Identify and co-opt isc20c members as working group members
2. Attend regular bi-monthly online working meetings with specific agenda
3. Contribute to the research work for the project

### **Opportunities for EPs engagement with the Initiative:**

1. Assist working group to identify and develop case studies in consultation with expert members
2. Assist working group to develop database template
3. Assist Principal and Co-Investigators to compile short summaries of submitted responses from questionnaire
4. Assist PI and CIs to compile and organize bibliography thematically

### **Initiative Leader's Contact Info:**

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### **Do you have any comments or further wishes for initiatives in your work area?**

The engagement with the EPs is worthwhile as it engages with the future life of the buildings, environment and life on the planet. This project area serves an important purpose of connecting the EPs (and through them the larger public) to the heritage of the 20th century as they are its future site managers.

**Initiative Name:** *Twentieth Century Heritage Practice Survey 2024*

**Initiative Summary**

The Twentieth Century Heritage Practice Survey 2024 will assess the national state of conservation and protection of Twentieth Century heritage places, with a view to identifying practice needs and capacity building projects and priorities. National Committees will be asked to complete a short survey to identify the current state of conservation for modern heritage, and to identify emerging issues. Case studies are also invited. ISC20C members will be available to assist National Committees in completing the survey and an ISC20C Working Group will analyse the results and changes since the initial 2001 survey (MAP20). Findings will be published on the ISC20C website and potential projects and priorities identified for consideration in future ISC20C Triennial Action Plans.

**Scope**

1. Re-establish Working Group, review revised survey design and action plan, meet regularly
2. Surveys issued to National Committees, support/interviews of NC presidents by ISC20C members
3. Analysis (preliminary report to AGM in August, AdCom November 2024)
4. Final Report development for publication on website and recommendations for ISC20C action 2025

**Three-year goals for initiative:**

1. Complete survey and analysis Dec 2024
2. Ready for publication. Jan/Feb 2025; Upload to ISC20C website Feb/March 2025
3. Recommendations for action to ISC20C bureau; preliminary August 2024 and final February 2025

**2024 Goals for Initiative:**

1. Survey revised and interviews completed July 2024
2. Results assessed and preliminary findings shared at ISC20C AGM August 2024
3. 2025 report finalized and made accessible to members and respondents

**Opportunities for Members and EP engagement with the Initiative:**

1. Join Working Group
2. Assist/interview National Committees to complete the survey and case studies
3. Engage in post survey analysis, discussions to identify common practice needs and recommended actions
4. Report preparation and design

**Initiative Co-Leads Contact Info:**

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**How can the initiatives be relevant for the ICOMOS triennial plan about emergency response?**

The survey will identify capacity building projects and practice/information needs such as where local inventories are needed for modern heritage to be prepared and equipped for dealing with emergency response and recovery.

**Initiative Name:** *The Twentieth Century Historic Thematic Framework*

**Initiative Summary**

This ambitious project aims to develop and disseminate an historic thematic framework that can be utilized for the identification and the development of inventories for 20th Century heritage and comparative analysis exercises. The Twentieth Century Historic Thematic Framework was produced by the ISC20 in collaboration with the Getty Conservation Institute in 2022 in English, French and Spanish and is now on the ISC20 website. An Arabic version is pending. To disseminate the HTF, 3 regional seminars were held introducing the HTF (Middle East, Africa and Europe) in 2022 and an additional 3 European webinars on specific themes and subthemes were held in 2023. Additional regional seminars are planned for 2024 along with other tools to help users.

**Three-year goals for initiative:**

1. Promulgate widely the HTF as an essential tool for identifying 20<sup>th</sup> Century heritage places
2. Develop a short info guide on using the HTF with case study examples and make short videos as part of the ISC20's Education Initiative
3. Identify case studies of use of the HTF for inclusion of the website
4. Complete regional seminars on the HTF

**2024 Goals for Initiative:**

1. Develop and deliver a minimum of 2 regional seminars of the HTF in SE Asia and in South America by the end of 2024
2. Make all seminars available on the website
3. Identify how HTF is being used by the Twentieth Century Heritage Practice Survey 2024 to assist in developing further targeted dissemination efforts

**Opportunities for Member engagement with the Initiative:**

1. Engage with/organize regional and national dissemination events
2. Actively promote use of HTF in research and inventory work
3. Identify examples of uses of HTF as case studies for the website

**Opportunities for EPs engagement with the Initiative:**

1. See above Eps have been instrumental in organizing and running the webinars to date and we need support for the next steps
2. Work with project leads to produce short guides and case studies for website and videos

**Initiative Leader's Contact Info:**

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**How can the initiatives be relevant for the ICOMOS triennial plan about emergency response?**

1. Good emergency response relies on existing inventories of heritage places which provide a basis for identifying heritage places in the aftermath of disaster and prioritizing specific actions
2. Inventories are a fundamental tool and ISC20 has prioritized encouraging, supporting, and providing tools for counties and authorities to develop inventories for 20<sup>th</sup> Century places

**Do you have any comments or further wishes for initiatives in your work area?**

This project has been a substantive effort by ISC20 over many years and we need to focus on ensuring it is accessible and well known.

**Initiative Name:** *Education and Training*

**Initiative Summary**

This project initiative aims to advance opportunities for learning through the development of learning materials based on past and current committee initiatives.

The project aims to collaborate with other subcommittees to prioritize opportunities for learning materials that would consist of key subject areas to be identified and by gathering knowledge and experience from the ISC20C members across its membership, other ISCs and professional affiliates.

This project will also further coordinate with the ICOMOS University Forum as well as the ICOMOS CIF; work will aim to better understand how the ISC20C should interact or align with both of these committees including affiliate cultural institutions.

The aim of the learning materials will be based on the developed work of the committee- formats could include short videos, topic discussions, possible interviews, and eventually roundtable discussions. These could also expand on informative short soundbites of information made available on the ISC20C website. Learning materials could be disseminated through the creation of a YouTube channel.

**Three-year goals for initiative:**

1. Develop a one-page prospectus that describes the aims and objectives for this training initiative
2. Brainstorm and identify topics based on current committee initiatives that could be developed by volunteer committee members and Emerging Professionals
3. Liaison with the ICOMOS University Forum as well as the ICOMOS CIF; develop monitoring and more communication between the ISC20C and these committees. Collaborate, establish points of contact and attend meetings with both committees
4. Identify one of two topics for development into short, recorded talks, webinars, interview or panel discussions (e.g. could partner with Heritage Alerts or the Care Project Survey Initiative). For example, detailed explanation on each initiative program could be explained including their importance as a means of training opportunity of the ISC20C
5. Topics could be case studies that illustrate the aims and objectives outlined in the prospectus

**2024 Goals for Initiative:**

1. January – April 2024
  - a. Develop One Page Prospectus about the aims and objectives of the committee and its objectives
2. May – August 2024
  - a. Brainstorm and identify topics, recorded talks, webinars and discussion that could be considered, developed and edited by the committee
  - b. Identify one or two topics for development into a short talk, panel talk, interview or discussion, should be based on work of the ISC20C. e.g. could include specific profiles developed from MAP20, HTF, Madrid New Delhi Document or Heritage Alerts
3. September through December 2024
  - a. Develop one topic (short 6-minute topic) to be hosted on select media channels (e.g. ISC20C Youtube channel). Could be used as a model topic for generating the next topic
  - b. Create a Youtube or other broadcast channels (e.g. Vimeo)
  - c. Link first developed topic to the ISC20C website and other searchable social media platforms

**Opportunities for Member engagement with the Initiative:**

1. Engage with/organize opportunities for further dissemination of information from the ISC20C that advances? the work of the committee
2. Actively promote current initiatives of the committee to solicit more volunteers towards the work of the ISC20C
3. Identify examples of training opportunities to be linked to the ISC20C website to generate more engagement across online platforms for continued learning and information dissemination

**Opportunities for EPs engagement with the Initiative:**

1. Eps are instrumental in organizing and running social media and website platforms; we need support and broadcast the continued learning through training and information dissemination in 2024 and throughout the next Triennium
2. Work with project leads for each initiative to brainstorm the first topics to be developed as a means of model topics to be used in the future

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**Do you have any comments or further wishes for initiatives in your work area?**

This project initially will be about defining more the parameters of the initiative through the development of a prospectus that outlines the aims and objectives so that this can be circulated to prospective volunteers interested in participating in the initiative.

We think once we have more interested volunteers, this can continue to grow into continuous and substantive effort for the ISC20C over the course of this triennium – however, we need to focus and ensure that the initiative is defined in concise terms with practical aims and objectives that are pragmatic and achievable in the next triennium.



**Initiative Name:** *Emerging Professionals (EPs)*

**Initiative Summary**

The formation of the ISC20C Emerging Professionals group follows the Resolution 19GA 2017/33, consisting of recommendations passed by the ICOMOS General Assembly on the formation of an international Emerging Professionals Working Group. The ISC20C Emerging Professionals group is a subset of the larger Emerging Professional Working Group [EPWG]<sup>1</sup> and was formed in 2020 by the ISC20C Bureau under the bureau's Education Initiative. The goal of the mentorship program is to establish a meaningful relationship between an EP and bureau or initiative leader that will promote the growth of the EPs heritage conservation career. The aim of the group is also to provide networking opportunities with other new members and offer the benefit of education and mentorship from experts in the heritage conservation field of 20th-century heritage. Detail information on the ISC20C Objectives and Procedures (EP White Paper) can be referred to and is available at the following link:

[https://isc20c.icomos.org/wp-content/uploads/2023/08/230813\\_ISC20C-EPWhitePaper.pdf](https://isc20c.icomos.org/wp-content/uploads/2023/08/230813_ISC20C-EPWhitePaper.pdf)

<sup>1</sup>Emerging Professional, or "EP" is a self-designation that individuals may seek once they have joined the ISC20C to learn how the bureau and committees work and how to become engaged in its initiatives. Bureau EPs are invited to join the bureau and assist in all part of bureau work. 'Projects EPs' are ISC20C non-bureau EPs invited to join and assist on specific project by ISC20C expert members.

**Three-year goals for initiative:**

1. The establishment and growth of the ISC20C Emerging Professionals is intended to eventually encompass 20% of the ISC20C membership
2. Identify possible 'EP Projects' for engagement within ISC20C initiatives and projects

**2024 Goals for Initiative:**

1. Call and onboarding of a new 'bureau EP-team' by the AGM in August; an informative web meeting will be held on April 14<sup>th</sup> for those interesting in becoming an ISC20C EP
2. Conduct monthly EPWG meetings
3. Presentation of EP triennial report (2021-2023) to the AGM in August 2024

**Opportunities for Member engagement with the Initiative:**

1. Actively promote current initiatives of the EPWG to solicit more volunteers towards the work of the ISC20C
2. Engage with/organize opportunities for further dissemination of information from the ISC20C that advances the work of the EPWG
3. Work with education and training to identify examples of EPWG opportunities to be linked to the ISC20C website; this will aim to generate more engagement across online platforms for continued education and training information dissemination

**Opportunities for EPs engagement with the Initiative:**

1. EPs are instrumental in organizing and running social media and website platforms; non-bureau EPs will have opportunities to assist the EPWG in this and other projects
2. Non-bureau EPs are welcome to contact the ISC20C EPWG for ideas to promote ISC20C-initiatives in other EP networks and likewise

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**Comments and further wishes for initiatives in this work area:**

This project has defined parameters of the initiative through the development of White Paper which is currently provided on the ISC20C website. The objectives and procedures are also detailed so that this can be circulated to prospective EPWG members interested in participating in the future. Once the new group of EPWG members has transitioned in April 2024, the transition period will most likely continue through the next AGM 2024 which will take place in August. The current EPWG will need to focus and ensure that new members of the EPWG are selected and also understand the aims and objectives that are achievable in this next triennium.

**Initiative Name:** *National Scientific Committees (NSC)*

**Initiative Summary**

The strengthening of national scientific committees for the preservation of 20th-century heritage is an initiative aimed at gaining a better understanding of the activities underway the ICOMOS local level. There are already some national 20thC committees organized and working individually. This benefits other initiatives of the ISC20c as the NSC have the capacity for dialogue and access to local issues.

Therefore, the initiative aims, above all, to create a communication network that contributes to both local and international actions and aligns the local with the international committee work.

**Three-year goals for initiative:**

1. Finalizing of a protocol, that clarifies bylaws for subcommittees and aligns the local with the international committee work, based on the *Dubrovnik - Valletta Principles for the ICOMOS National Committees* (link: [https://www.icomos.org/images/DOCUMENTS/Dubrovnik-Valletta\\_Principles\\_EN\\_20091017.pdf](https://www.icomos.org/images/DOCUMENTS/Dubrovnik-Valletta_Principles_EN_20091017.pdf))
2. Presentation of the protocol at the AGM 2026 for ICOMOS approval
3. To know the national scientific committees and their coordinators
4. Organize actions based on the *Dubrovnik - Valletta Principles for the ICOMOS National Committees*
5. Conduct regular meetings for discussions and presentation of relevant cases
6. Encourage the participation of NSCs in other initiatives such as Dissonant Heritage and Heritage Alert, etc.

**2024 Goals for Initiative:**

1. Organize the network of committees (to be listed with links and contact points at the ISC20C website, yearly update by local committees)
2. Encourage the creation of new committees
3. Present possibilities for involvement in the ISC20c
4. Call for annual reports, that will be summarized and communicated to the bureau/ISC20C
5. Draft protocol, that clarifies bylaws for subcommittees and aligns the local with the international committee work

**Opportunities for Member engagement with the Initiative:**

1. Collaborate on ISC20 initiatives in relation to local actions

**Opportunities for EPs engagement with the Initiative:**

1. EPs can work on collecting information, organizing the network, and coordinating schedules and meetings In the NSC or ISC20c

**Initiative Leader's Contact Info:**

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**Do you have any comments or further wishes for initiatives in your work area?**

We will need an effort from ISC20c to connect the existing NSCs or NCs to get information about the existence of NSCs or the interest in organizing them.

**Initiative Name:** *Heritage Alert (HA)*

**Initiative Summary**

The aim of this initiative is to use the expertise of the members of the ISC20C to confirm the facts of the threat and the heritage significance of the property, then alert the public through the ICOMOS network and selectively act to support the conservation of the property at risk. ISC20C maintain a list of 20th Century Heritage Alerts and provide input to the ICOMOS Heritage at Risk Report.

**Three-year goals for initiative:**

1. Discuss and process any incoming request for Heritage Alert
2. Update map of 20c Heritage Alert Cases on the ISC20C website

**2024 Goals for Initiative:**

1. Finalize and post the protocol for ISC20C Heritage Alert-process (simplified)
2. Finalize and post a Request form for Heritage Alerts on the ISC20C website
3. Establish an internal draft guidance for how to establish international significance/relevance of 20C Heritage
4. Eventually publish a map of 20c Heritage Alert Cases on the ISC20c website

**Opportunities for Member engagement with the Initiative:**

1. Be part of the Advocacy sub-committee for one or more Heritage Alerts: as specified in the scope/mission, the expertise of the ICOMOS-ISC 20C members will be used to confirm the significance of and threats to a property indicated to be at risk, supporting the ISC20C Advocacy throughout all the Heritage Alert Process

**Opportunities for EPs engagement with the Initiative:**

1. Participate in discussing and processing Heritage Alert Cases
2. Publish a map of 20c Heritage Alert Cases
3. Dissemination of Heritage Alerts on social medias

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**Do you have any comments or further wishes for initiatives in your work area?**

The ISC20c can, through this initiative, open international/regional dialogues for the recognition and conservation of 20th-century heritage. HA can always be accompanied by a possibility of guidance. This does not mean elaborating conservation plans but showing possible paths.

**Initiative Name:** *Dissonant Heritage*

**Initiative Summary**

Dissonant heritage in relation to 20<sup>th</sup> century heritage has been an important theme for academics and ICOMOS in Europe for some years, mainly focused on war and the socialist – communist architecture. The aim of this new ISC20C initiative is to explore if and how the theme relates thematically and geographically to 20<sup>th</sup> Century Heritage more broadly and globally, identify the common conservation challenges and potentially exploring further initiatives/actions to address these challenges and engage the wider membership base.

**Three-year goals for initiative:**

1. 2025: 1-2 online workshops leading to the conference to begin to gauge interest, develop common themes and issues.
2. 2026: Conference
3. 2026: Position paper (outcome of the conference).

**2024 Goals for Initiative:**

1. August 2024: Building an international group of engaged ISC20C members (via email invitation and online meeting).
2. End of 2024/beginning of 2025: Debating the concept (online seminar/workshop) within the ISC20C group. Starting with J.E. Turnbridge and G.J. Ashworth's definition of dissonant heritage as the management of the controversial past (from "Dissonant Heritage," 1996), the debate aims to discuss how the concept evolves further. How is it related to HTF (for example theme 10: "War and its aftermath")? Is it connected to wider issues of the "planetary crisis"?
3. The aim of the workshop/seminar is to define particularly important aspects of dissonant heritage for ISC20C in the global sense and to work further on these issues. Suggested topics could include heritage of migrations/stateless heritage, with an initial case study of WWII refugees from Europe, others could include topics of relevance to the post-colonial, post-dictatorships, totalitarianism etc.

**Opportunities for Member engagement with the Initiative:**

1. Engage in the working group to help identify commonality and scope a potential wider initiative.

**Opportunities for EPs engagement with the Initiative:**

1. Engage in the working group.
2. Assist in preparing and organizing meetings, minutes, collecting resources and set up list of literature.

**Initiative Leader's Contact Info:**

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**Initiative Name:** *Socialist Heritage*

**Initiative Summary**

The Platform Socialist Heritage was created as a regional, mainly Eastern Europe isc20c initiative in 2018. An outgrowth and closely aligned with the European Dissonant Heritage work, the initiative addressed one of the most threatened types of dissonant heritage in Eastern and Central Europe Socialist Modernist Architecture. It advocated for socialist architecture and art to be recognized and protected as cultural landmarks and historic monuments. Through extensive photo documentation, books and presentations at seminars it has successfully made socialist architecture and art visible within ICOMOS.

The aim of the initiative is now to broaden the perspective and examine socialist heritage in other regions: Latin America, Africa as well as Asia, Central Asia. The platform intends to collect and provide information on location and site, current condition of conservation, the authors and the planning and building history of socialist legacy.

**Three-year goals for Initiative:**

1. Identification of valuable sites associated with Socialist Heritage in less researched areas such as Latin America, Asia, Africa, also includes Cuba, Cambodia, Vietnam, etc.
2. Organizing at least 1-2 online conferences/round tables dedicated to the research of the Socialist Heritage. The aim is to investigate the relevance of socialist heritage more broadly by identifying sites, and heritage programs to protect it internationally
3. Launch of 4 cultural projects which may include the promotion of the heritage specific to the 20c period in CCE, Latin America, Africa or other areas
4. Creation of an international working group to advance the initiative

**2024 Goals for Initiative:**

1. To create a simple list of all initiatives around the world associated with Socialist Heritage (name of initiatives, link to website or contact information). The initiative leader will keep the list up to date
2. Dissemination of the information on the ISC20C website or media channels
3. Impact analysis after information dissemination in the ISC20c network

**Opportunities for Member engagement with the Initiative:**

1. Creation of a working group among ISC20c members interested in the subject of Socialist Heritage

**Opportunities for EPs engagement with the Initiative:**

2. Inclusion of Ep-s in creating the network and disseminating information to ISC20c members

**Initiative Leader's Contact Info:**

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**Initiative Name:** *Communications*

**Initiative Summary**

Improve member engagement in activities and networks of ISC20C through effective and contemporary communication initiatives. Build member knowledge and demonstrate credibility of ISC20C as a source of expertise and resources.

**Scope/Mission of Communications initiative:**

1. Protocols in place for all ISC20C communications to ensure transfer (website, zoom, socials, copyright, list serve, archives)
2. Website updated (quarterly). Investigate resources for calendar component on website
3. Active Social media plan regular updates using Planoly (quarterly)
4. Listserv Reflections/Newsletter (quarterly)
5. Identify through EOI and transition to new comms team 2024-6- EOIs
6. Investigate Members only section of website to upload Annual Reports, minutes, call for comments etc
7. Investigate/establish ISC20C archive practices, develop protocols and implement
8. Improve multilingualism of ISC20C website and socials. Identif by EOI translations support
9. Improve ISC20C collaboration and outreach to ISCs and IWGS
10. Continue photobank, link to ICOMOS Photos, subject to resources. Ensure copyright details secured across all platforms

**Three-year goals for Communications initiative:**

1. Engaging and up to date website that demonstrates expertise and is a useful resource for the field
2. Regular newsletter for members introduced
3. Social media and website protocols prepared and implemented

**2024 Goals for Communications Initiative:**

1. Communications protocols ready by end 2024 including translations
2. Regular website updates implemented by end 2024.
3. Social media protocol prepared and implemented with quarterly planned updates by end 2024
4. Copyright issues investigated and resolved across all ISC20C platforms by end 2024
5. Regular members newsletter investigated

**Opportunities for EP and Member engagement with the Communications Initiative:**

1. EOI to join the Communications team, 2024 regional/thematic representatives who take on specific tasks
2. Webmaster needed to manage website 2024-26
3. Social media management and planning 2024-26
4. Investigate and implement Newsletter concept
5. Focus on photobank development 2024-26
6. Upload Annual reports (members only section of website?)2024-26
7. Translations volunteers for website and other key communications tools

**Initiative Co- Leader's contact Info:**

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**How can the initiatives be relevant for the ICOMOS triennial plan about emergency response?**

All ISC20C communications can carry TSP info/announcements etc